

CURRICULUM VITAE

SABINA NUTI



PROFESSIONAL EXPERIENCE

CURRENT POSITIONS AT SCUOLA SUPERIORE SANT'ANNA

- ◆ Rector of Scuola Superiore Sant'Anna for the mandate 2019-2025.
- ◆ Full Professor of Management at Institute of Management, Scuola Superiore Sant'Anna.
- ◆ Faculty member of the PhD in Management - Innovation, Sustainability and Healthcare.

PREVIOUS POSITIONS AT SCUOLA SUPERIORE SANT'ANNA AND OTHER INSTITUTIONS

- ◆ Responsible of MeS Lab (Management & Health Laboratory) at Scuola Superiore Sant'Anna.
- ◆ Deputy Director of the Institute of Management of Scuola Superiore Sant'Anna.
- ◆ Rector's delegate for the School's Prospective Students Project at Scuola Superiore Sant'Anna.
- ◆ Faculty member of the PhD in Translational Medicine of Scuola Superiore Sant'Anna.
- ◆ Lecturer under contract at the University Luigi Bocconi, Milan in the courses of Business Management, Planning and Control
- ◆ Scholarship at University Luigi Bocconi in Milan.
- ◆ Visiting Professor at the Institute of Health Policy, Management and Evaluation, University of Toronto.

OTHER RELEVANT APPOINTMENTS

- ◆ Member of the Expert Panel on Effective Ways of Investing in Health of the European Commission for the triennium 2016-2019.
- ◆ Representative of the Italian Government in the shadow group "European Innovation Council and European Innovation Ecosystems" of the European Commission.
- ◆ Member of the Scientific Advisory Committee at Bureau of Health Information.
- ◆ Scientific Responsible of Performance Evaluation System in Healthcare for a network of Italian Regions: Toscana, Basilicata, Friuli Venezia Giulia, Liguria, Lombardia, Marche, Provincia Autonoma di Bolzano, Provincia Autonoma di Trento, Puglia, Umbria, Veneto.
- ◆ Member of the Editorial Board of Health, Economics, Policy and Law, of the Cambridge University Press.

MOST IMPORTANT INTERNATIONAL PROJECTS

- ◆ "Developing Health System Performance Assessment in Croatia" financed by the European Commission, 2020-2022.
- ◆ "Support to the Development of Patient Reported Experience Measures for Health System Performance Assessment in Latvia" financed by the European Commission, 2019-2021
- ◆ "Developing Health System Performance Assessment for Slovenia and Latvia" financed by the European Commission, 2017-2019

- ◆ “Healthcare Performance Intelligence Professionals” financed by the European Commission (Marie Curie - Horizon2020)
- ◆ “Adressing inequalities interventions in regions” (AIR), financed by the European Commission, 2009-2012
- ◆ Project “Health at a Glance” coordinated by OECD, 2015
- ◆ Collaboration with the London School of Economics and Political Science on the project “Priority Setting in Health Care”, 2010 - 2011

MOST IMPORTANT NATIONAL PROJECTS

- ◆ Project “Mobilità Sociale e Merito” financed by the Minister of Education, University and research, 2013-2016
- ◆ Scientific Responsible of Performance Evaluation System in Healthcare of Tuscany region since 2004
- ◆ Scientific Responsible of Performance Evaluation System in Healthcare for a network of Italian Regions: Toscana, Basilicata, Emilia Romagna, Friuli Venezia Giulia, Liguria, Lombardia, Marche, Provincia Autonoma di Bolzano, Provincia Autonoma di Trento, Puglia, Umbria, Veneto, 2008-2018.
- ◆ “Sistema di valutazione delle residenze per anziani non autosufficienti” – RSA since 2014.
- ◆ Project CCM (Centro Controllo Malattie) financed by Ministry of Health, PNE fase 3 “Valutazione degli esiti per la riduzione disuguaglianze di accesso ai servizi di provata efficacia in popolazioni deboli”, 2012-2014.
- ◆ “Valutazione delle performance delle aziende sanitarie e meccanismi di valutazione e di incentivazione delle direzioni generali”, Ministry of Health, 2012-2013
- ◆ SIVEAS – “Il Sistema di valutazione della performance della sanità italiana”, 2010-2011
- ◆ SIVEAS – “Analisi integrata dei risultati a supporto dei processi di valutazione nella sanità pubblica” 2009-2010
- ◆ Project “Valutazione appropriatezza, efficacia e sicurezza setting assistenziali negli ospedali toscani organizzati per intensità di cura” - Fondazione Monte dei Paschi di Siena, 2011 – 2012.

TEACHING

- ◆ Scientific Responsible of the management training for CEOs’ and other managers of the Tuscan health care agencies organized by Scuola Superiore Sant’Anna.
- ◆ Director of the Master’s program in “Management and Health” at Scuola Superiore Sant’Anna.
- ◆ Professor of Health management in The International Ph.D. in Management - Innovation, Sustainability and Healthcare at Scuola Superiore Sant’Anna.
- ◆ Professor of Health management for the students in Medical, Economical and Managerial Sciences at Scuola Superiore Sant’Anna for undergraduated students.
- ◆ Teaching assignments for Health management from many Italian Universities, i.e. Università Bocconi, Università di Bologna, Modena e Reggio Emilia, Venezia, Genova, Roma, Bergamo, Milano, Pisa.

PATENTS

- ◆ “Metodo per la gestione di indicatori multidimensionali di performance di aziende di servizi” patent for Industrial inventions granted on the 14th of June 2011 from the Ufficio Italiano Brevetti e Marchi. Patent holders Tuscany Region and Scuola Superiore Sant’Anna – Patent number 0001389298.
- ◆ “Sistema di valutazione della performance di Aziende Sanitarie” patent for Industrial inventions granted on the 10th April 2009 from the Ufficio Italiano Brevetti e Marchi. Patent holders Tuscany Region and Scuola Superiore Sant’Anna - Patent number 0001358839.

PUBLICATIONS

MAIN INTERNATIONAL ARTICLES (2016-2020)

- Horenberg F., Lungu D.A., Nuti S. (2020 – in press) Measuring research in the Big Data Era: the evolution of Performance Measurement Systems in the Italian Teaching Hospitals. *Health Policy*, doi: 10.1016/j.healthpol.2020.10.002.
- De Rosis S., Cerasuolo D., Nuti S. (2020) Using patient-reported measures to drive change in healthcare: the experience of the digital, continuous and systematic PREMs observatory in Italy. *BMC Health Services Research* 20:315, doi: 10.1186/s12913-020-05099-4.
- Nuti S., Ferré F., Seghieri C., Foresi E., Stukel T.A. (2020) Managing the performance of general practitioners and specialists referral networks: A system for evaluating the heart failure pathway. *Health Policy* 124 (2020) 44–51. DOI: 10.1016/j.healthpol.2019.11.001.
- Ghilli M. et al. (2020) PROMs in post-mastectomy care: Patient self-reports (BREAST-Q™) as a powerful instrument to personalize medical services. *European Journal of Surgical Oncology*, Volume 46, Issue 6, pp. 1034-1040, doi: 10.1016/j.ejso.2019.11.504.
- Lungu D., Grillo Ruggieri T., Nuti S. (2019) Decision making tools for managing waiting times and treatment rates in elective surgery. *BMC Health Services Research*. DOI: 10.1186/s12913-019-4199-6.
- Pennucci F., De Rosis S., Murante A., Nuti S. (2019) Behavioural and social sciences to enhance the efficacy of health promotion interventions: redesigning the role of professionals and people. *Behavioural Public Policy*. DOI: 10.1017/bpp.2019.19.
- Noto G., Corazza I., Kļaviņa K., Lepiksone J., Nuti S. (2019) Health system performance assessment in small countries: The case study of Latvia. *The International Journal of Health Planning and Management* 2019; 1– 15. DOI: 10.1002/hpm.2803.
- Giacomelli G., Ferré F., Furlan M., Nuti S. (2019) Involving hybrid professionals in top management decision-making: How managerial training can make the difference. *Health Services Management Research*. DOI: 10.1177/0951484819844778.
- Seghieri C., Berta P., Nuti S. (2019) Geographic variation in inpatient costs for Acute Myocardial Infarction care: Insights from Italy. *Health Policy* Volume 123, Issue 5, 2019, pp. 449-456, DOI: 10.1016/j.healthpol.2019.01.010.
- Bevan RG., Evans A., Nuti S. (2019) Reputations Count: Why benchmarking performance is improving health care across the world. *Health Economics, Policy and Law*, Volume 14 Special Issue 2, pp. 141-161 doi:10.1017/S1744133117000561.
- Vainieri M., Ferré F., Giacomelli G., Nuti S. (2019) Explaining performance in health care: How and when top management competencies make the difference. *Health Care Management Review*, vol. 44, Issue 4, pp. 306-317, doi: 10.1097/HMR.0000000000000164.
- De Rosis S., Pennucci F., Nuti S. (2019) From Experience and Outcome Measurement to the Health Professionals' Engagement. *Micro & Macro Marketing*, 3/2019, pp. 493-520, doi: 10.1431/95040.
- Cafagna G., Seghieri C., Vainieri M., Nuti S. (2018) A turnaround strategy: improving equity in order to achieve quality of care and financial sustainability in Italy. *International Journal for Equity in Health*, 17:169. DOI: 10.1186/s12939-018-0878-x.
- Kringos D., Nuti S., Anastasy C., Barry M., Murauskiene L., Siciliani L., De Maeseneer J. on behalf of the members of the Expert Panel on Effective Ways of Investing in Health (2018) Re-thinking performance assessment for primary care: Opinion of the expert panel on effective ways of investing in health. *European Journal of General Practice*, DOI: 10.1080/13814788.2018.1546284 .
- Nuti S., Noto G., Vola F., Vainieri M. (2018) Let's play the patients music: A new generation of performance measurement systems in healthcare. *Management Decision*, [https:// doi.org/10.1108/MD-09-2017-0907](https://doi.org/10.1108/MD-09-2017-0907)
- Grillo Ruggieri T., Berta P., Murante AM., Nuti S. (2018). Patient satisfaction, patients leaving hospital against medical advice and mortality in Italian university hospitals: a cross-sectional analysis. *BMC Health Services Research*, 18:51, ISSN: 1472-6963, doi: 10.1186/s12913-018-2846-y.

- Aimo A., Seghieri C., Nuti S., Emdin M. (2018) Building medical knowledge from real world registries: The case of heart failure. *IJC Heart & Vasculature*, Volume 19, Pages 98-99, ISSN 2352-9067, <https://doi.org/10.1016/j.ijcha.2018.03.008>.
- Vainieri M., Lungu D.A., Nuti S. (2018) Insights on effectiveness of reward schemes from ten years longitudinal case studies in two Italian Regions. *The International Journal of Health Planning and Management*, 2018;1-11. <https://doi.org/10.1002/hpm.2496>.
- Tocchioni V., Seghieri C., De Santis G., Nuti S. (2018) Socio-demographic determinants of women's satisfaction with prenatal and delivery care services in Italy, *International Journal for Quality in Health Care*, <https://doi.org/10.1093/intqhc/mzy078>.
- Nuti S. (2018) Performance Measurement at Work: How Can It Be an Effective Management Tool, in "The Myths of Healthcare - Towards New Models of Leadership and Management in the Healthcare Sector", edited by Adinolfi P., Borgonovi E., Springer International Publishing AG, Cham [ZG], pp. 183-187.
- Nuti S., De Rosis S., Bonciani M., Murante AM. (2017) Re-thinking healthcare performance evaluation systems towards the people-centeredness approach: their pathways, their experience, their evaluation. *HealthcarePapers*.
- De Rosis S., Nuti S. (2017) Public strategies for improving eHealth integration and long-term sustainability in public health care systems: Findings from an Italian case study. *International Journal of Health Planning and management*, pp. 1-22, DOI: 10.1002/hpm.2443.
- Murante AM., Candelori S., Rucci P., Nuti S., Roncella M., Ghilli M., Mercatelli A., Fantini MP. (2017) Catching and monitoring clinical innovation through performance indicators. The case of the breast-conserving surgery indicator. *BMC Research Notes*, 10:288, pp. 1-8, DOI: 10.1186/s13104-017-2597-6.
- Nuti S., Seghieri C., Niccolai F., Vasta F., Grazzini G. (2017), Comparing regional models of congenital bleeding disorders: preliminary steps in the Italian context. *BMC Research Notes*, 10:229, pp. 1-8, DOI: 10.1186/s13104-017-2552-6.
- Nuti S., Vainieri M., Vola F. (2017), Priorities and targets: supporting target-setting in healthcare. *Public Money & Management* vol. 37 (4) pp.277-284.- ISSN:0954-0962 .
- Brown A.D., Nuti S. (2016), The Continuing Relevance of Academics to Health System Reform, *HealthcarePapers*, 16 (Special Issue) September 2016: 4-6. doi:10.12927/hcpap.2016.24718.
- Vainieri M., Vola F., Gomez Soriano G., Nuti S. (2016), How to set challenging goals and conduct fair evaluation in regional public health systems. Insights from Valencia and Tuscany Regions, *Health Policy*, Sept. 2016.
- Nuti S., Grillo-Ruggieri T., Podetti S. (2016), Do university hospitals perform better than general hospitals? A comparative analysis among Italian regions, *BMJ Open* 2016;. doi:10.1136/bmjopen-2016-011426
- Nuti S., Bini B., Grillo-Ruggieri T., Piaggese A., Ricci L. (2016), Bridging the gap between theory and practice in Integrated Care: the case of the Diabetic Foot Pathway in Tuscany, *International Journal for Integrated Care* X(X): X, pp. 1-14, DOI: <http://dx.doi.org/10.5334/ijic.1991>.
- Nuti S., Vola F., Bonini A., Vainieri M. (2016), Making governance work in the healthcare sector: evidence from a "natural experiment" in Italy, *Health Economics, Policy and Law*, Cambridge University Press. Available on CJO 2015 doi: DOI 10.1017/S1744133115000067.

MAIN NATIONAL ARTICLES (2016-2020)

- Pennucci F., De Rosis S., Nuti S. (2018) Quando promuovere stili di vita sani diventa un'esperienza professionale per gli adolescenti: il progetto beFood. *Politiche Sanitarie*, 19(1):10-22 | DOI 10.1706/2894.29181
- Nuti S., Seghieri C., Casalini F. (2017) Nuovi strumenti di management per la gestione integrata dei percorsi assistenziali dei pazienti cronici, *Mecosan*, vol.102/2017, pp. 35-57.
- Vainieri M., Gallo M., Montagano G., Nuti S. (2016) Per migliorare la performance quanto conta l'integrazione tra gli strumenti di governance regionali e aziendali? Alcune evidenze dalla Regione Basilicata. *Mecosan*, Vol. 98, Issue 1, pp. 39-57.
- Nuti S. (2016), Il governo dell'innovazione farmaceutica in Italia: quali strumenti di governance regionale proporre? In *Global & Regional Health Technology Assessment*, Vol. 3 Suppl. 1, Sept. 2016, pp. 7-12.

PERSONAL SKILLS AND COMPETENCES

Mother tongue

Italian

Other languages

English, Spanish